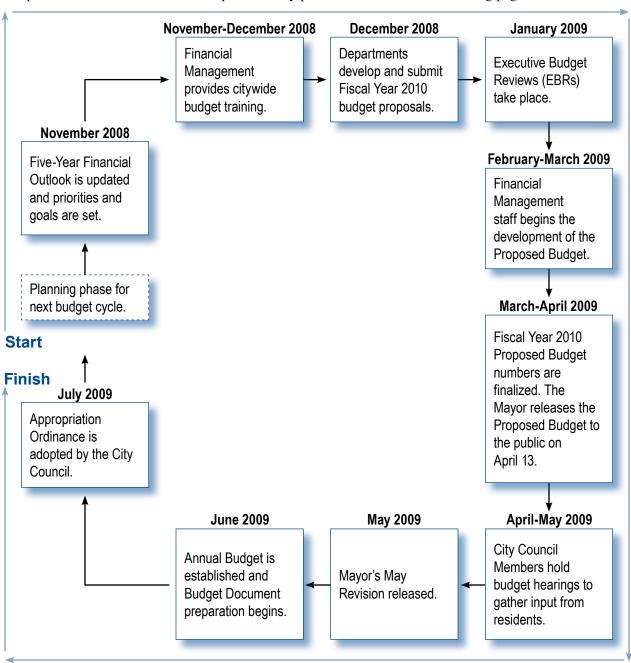
The City of San Diego's budget is created in conjunction with the Mayor, City Council, and City departments, with public input. The incremental budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



The Budget Process consists of three main phases: Budget Development, Budget Review, and Annual Budget Adoption.

#### **Budget Development**

November 2008: Fiscal Planning

The Fiscal Year 2010 Budget Development Process began with the development of the Five-Year Financial Outlook (Outlook). The Outlook for Fiscal Years 2010 through 2014 served as the framework for the development of the Fiscal Year 2010 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

November-December 2008: Citywide Budget Development Training Budget development training was provided to all City departments. In these trainings, guidance and expectations were provided to department representatives so that they would be able to develop budget requests for their departments that fit within the goals and priorities established for the Fiscal Year 2010 Proposed Budget.

December 2008: Budget Submission Departments developed and submitted their proposed budget requests based on the Outlook and other foreseeable needs for the coming fiscal year. In order to manage the variance between forecasted revenue and expense, direction was given to General Fund departments to reduce operating budget expenditures by 15 percent, and to limit the budget requests to those included in the Outlook. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

January 2009: Budget Meetings The EBRs took place during the month of January. In these EBRs, the Deputy Chief Operating Officers, department directors, and support staff met with the Chief Operating Officer, the Chief Financial Officer, and the Financial Management Director to discuss strategic priorities. City Management reviewed the department's budget proposal and provided input to ensure that requests were aligned with the City's fiscal policies.

## February-March 2009: Budget Development

Based on information provided by management at the EBRs, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

## March-April 2009: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2010 Proposed Budget numbers became finalized. The budget document was then created from the end of March to the beginning of April. The Mayor will be releasing the Fiscal Year 2010 Proposed Budget to the public on April 13, 2009 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor will officially present the Proposed Budget to the City Council by April 20, 2009.

#### **Budget Review**

April-May 2009: City Council Budget Hearings From the end of April through May, the City Council will hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the proposed budget.

May 2009: Mayor's Recommended Revision Report

On May 18, 2009, the Mayor's May Revision to the Fiscal Year 2010 Proposed Budget is expected to be released. In this report, the Mayor will indicate changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2009 year-end expenditure and revenue projections. On May 29, 2009, the Office of the Independent Budget Analyst (IBA) is anticipated to issue a report to the City Council of recommendations based on the Fiscal Year 2010 Proposed Budget and the May Revision report.

### **Annual Budget Adoption**

June 2009: Annual Budget The Budget and Finance Committee will approve final modifications to the Fiscal Year 2010 Proposed Budget on June 3, 2009. The final modifications to the budget will be presented to the City Council on June 8, 2009. The Mayor's allowable veto period begins on Tuesday, June 9 and ends on Tuesday, June 16, 2009.

July 2009: Annual Budget Document

During the month of July, the final changes to the Fiscal Year 2010 budget will be implemented. Once these changes are made, preparation of the Fiscal Year 2010 Annual Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2010 Proposed Budget by department.

July 2009: Appropriation Ordinance

On July 8, 2009, the Fiscal Year 2010 Appropriation Ordinance will be presented to the Budget and Finance Committee, and then to the City Council on July 20, 2009. The Appropriation Ordinance is anticipated to be adopted by the City Council on July 27, 2009, codifying the Fiscal Year 2010 Annual Budget into law.